

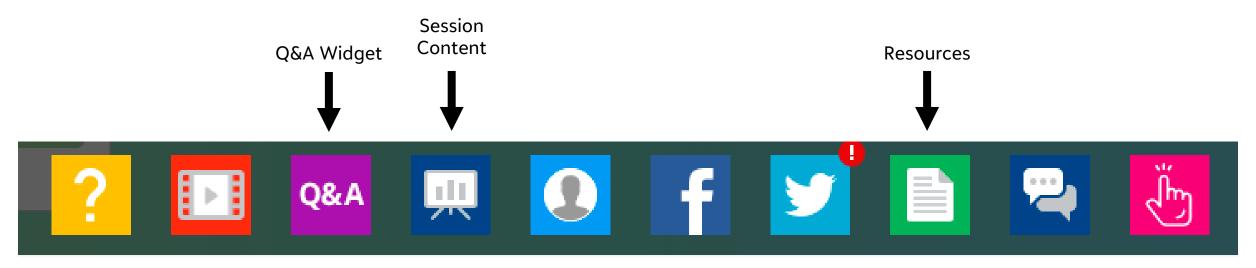


Nostradamus and the Virus

2021 FOOD BANK SUMMIT

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#FoodBankSummit









Today's Moderator



Hello! I'm Mike Johnston

PRESIDENT & FOUNDER, HJC

He has been a fundraiser and management consultant for 30 years, and has worked with 100's of nonprofit organizations in Canada, the U.S., Europe, Latin America, and Asia Pacific. Mike is an expert in fundraising innovation and integrated fundraising — most especially in the use of digital technologies and their effective integration with traditional and new fundraising methods.

Today's Panelists:



Tania Little
Chief Development

Chief Development and Partnerships Officer, Food Banks Canada



Roger Castle

Chief Development Officer, Los Angeles Regional Food Bank



Amy Beros

Managing Director, Network Fundraising & Strategic Services, Feeding America



Neil Hetherington

Chief Executive Officer, Daily Bread Food Bank

What is this?

A fundraising survey of American and Canadian Food Banks – a first-of-its-kind cross border sharing.

For this survey, hjc partnered with Blackbaud and Food Bank staff to help deliver insight into fundraising in the cross-border food bank sector.

Who am 1?

Mike Johnston

Founder & President, hjc

https://www.linkedin.com/in/mikejohnston-hjc/

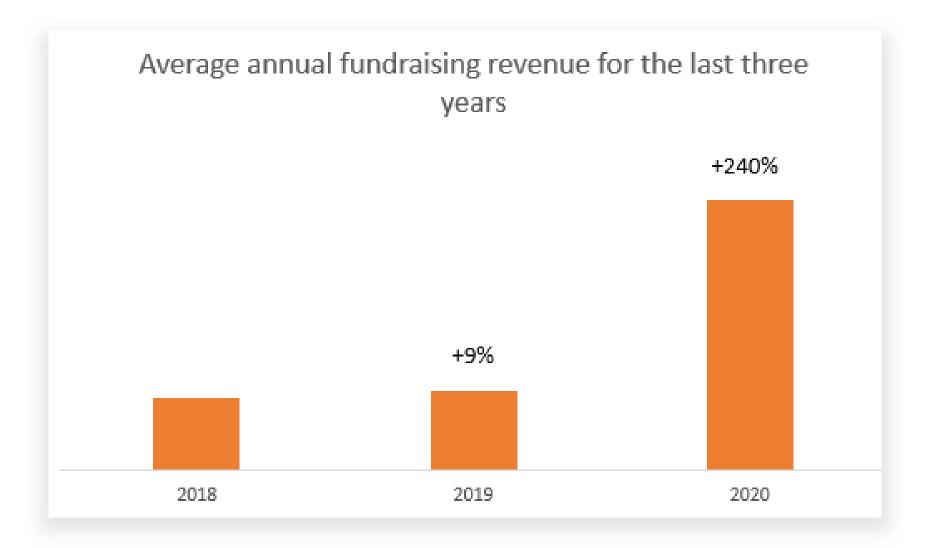


16 Food Banks

Fundraising for the last 3 years

In an unprecedented year, we saw unprecedented growth.

Why and how did this happen?

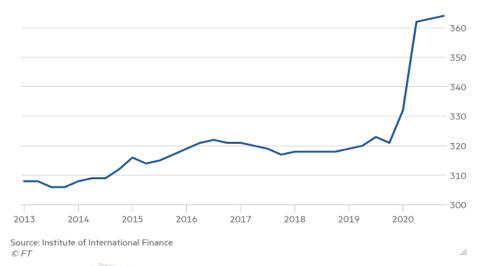


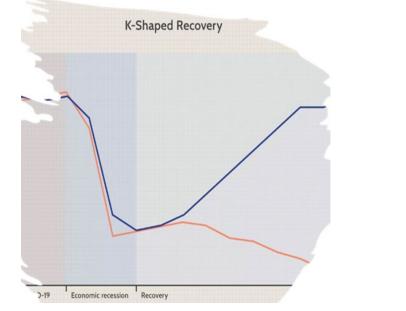
The Why

- The Government poured money into the economy
- Many donors stayed home, still worked, saved money and kept giving
- Food Bank sector experience was not K-shaped
- Overall, there was growth across almost all Food Banks

Global debts have soared during the pandemic

Total debt as share of GDP (%)





The Why

Society collectively, and individually, saw and knew that Food Banks would, did, and will play a vital role during COVID... and they stepped up with their financial and resource support.





The How

Besides Govt. support and a somewhat insulated donor base...

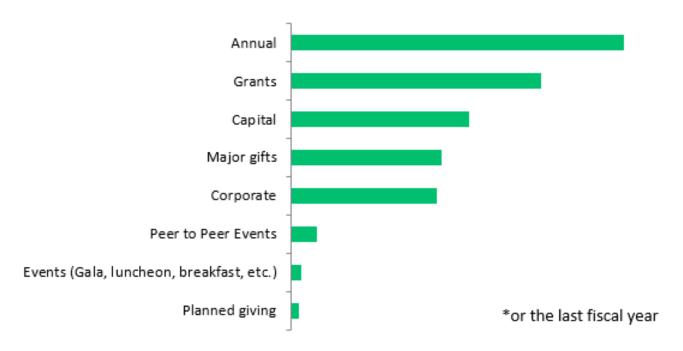
It's also because: YOU & YOUR HARD WORK PAID OFF

Food Banks did an amazing job enduring and persevering through COVID.

CONGRATS!



Relative fundraising revenue by category in 2020*



Fundraising resilience came from a mixed portfolio of individual giving (annual), grants, capital, major gifts, and corporate..

Events, P2P, and Planned Giving brought up the bottom.

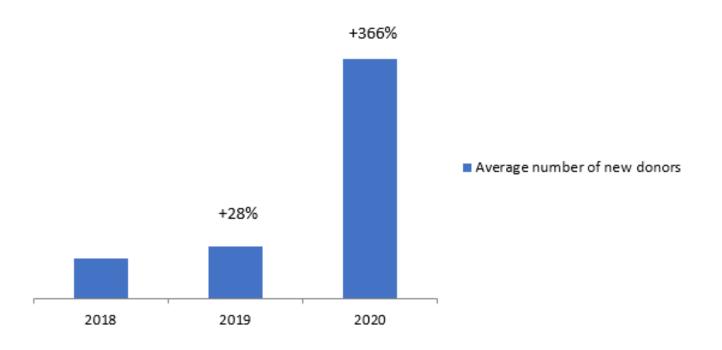
Resilience = 3 Keys + 1 Platform

- New Donors
- Sustainers/Monthly Donors
- Human Beings



The "COVID Windfall"

What is the total number of new donors to the file?



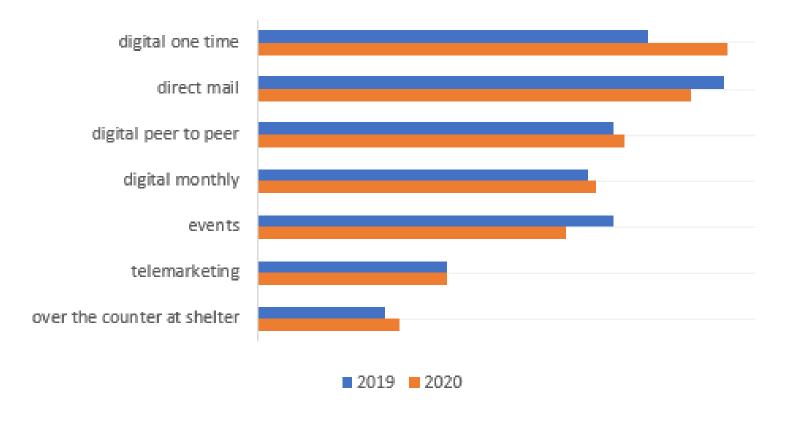
and promoted the mindspace for more donors to rise to the occasion.

In short, COVID shook the new donor tree.



The "COVID Windfall"

Source of new donors by channel in 2019 vs 2020



There's been an increase in digital apples falling from the tree—and less direct mail and event donors.



- The majority of new donors are single donors
- New donor surge = opportunity

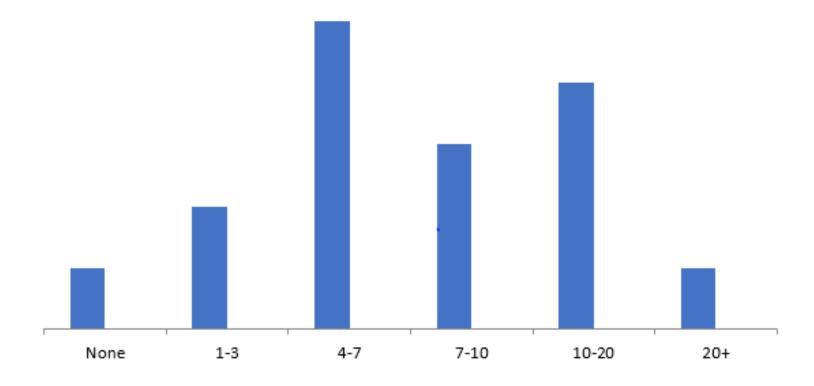


Once in a generation boost of new Monthly Donors!

Human Beings Make Things Happen!

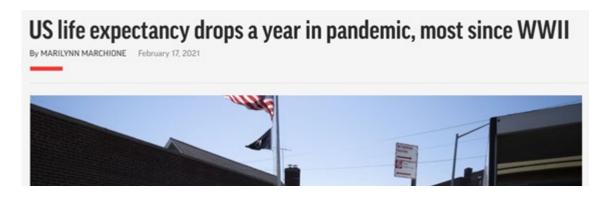
The more staff you have, the more revenue you generate. How will you add human resources to take advantage of the influx of donors and revenue in 2020?

How many fundraising staff do you have?



Planned Gifts matter more than ever

- People are thinking about mortality more
- They're making wills
- And they're taking out life insurance policies



INVEST IN YOU: READY, SET, GROW,

Americans rush to make online wills in the face of the coronavirus pandemic

UBLISHED WED, MAR 25 2020-9:14 AM EDT | UPDATED WED, MAR 25 2020-11:32 AM EDT



The Zeitgeist is becoming more <u>profound</u>, hence there is an opportunity to talk about leaving a legacy with donors that is greater than ever.

blackbaud^{*}

\$46,389 Average Bequest



10% of estate files from existing donors who had informed charity prior



What We Found



In some digital surveys we're seeing this many respondents telling us they've left something in their will or want to have 'coffee and donuts'

If you were given \$1,000,000 to make improvements to our Food Bank, what would you do?

We're asking big hairy questions and getting big hairy answers...



Organizations are securing planned gifts and large gifts via Zoom.



LIBER Eds











blackbaud^{*}

And the Olympic Medals go to..

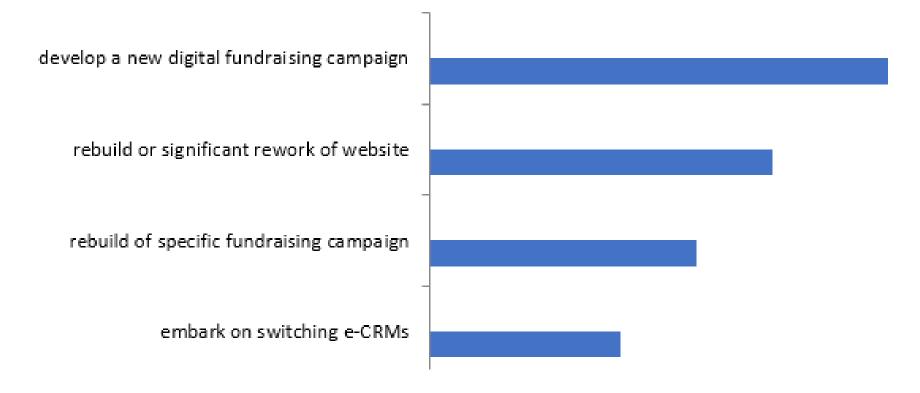
The Top Three
Sources of
Digital Revenue



Q: What's your plan?

A: More Digital

Which, if any, of the following changes are you looking to make in 2021 (tick all that apply):





Food Bank Fundraising 2.0.
Food Banks tweak that would protect fundraising against new challenges



A syringe is filled with Moderna's COVID-19 vaccine at University Hospital Magdeburg. RONNY HARTMANN/AFP/GETTY IMAGES

Vaccine 2.0: Moderna and other companies plan tweaks that would protect against new coronavirus

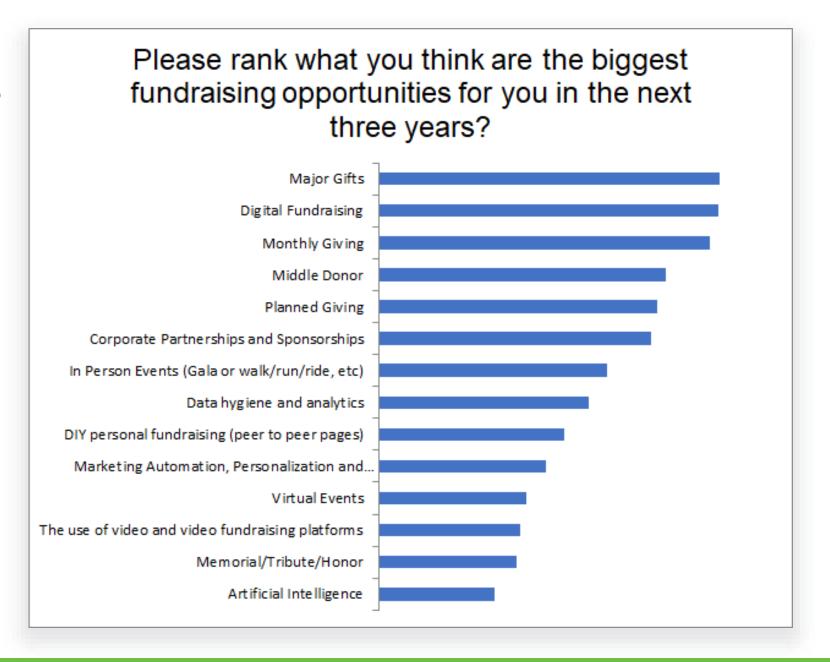
Adapting to the Post-COVID fundraising landscape:

- Redouble your focus on Digital (new donors & revenue)
- Convert your "windfall" of new donors to monthly and other levels of more committed giving (middle donor, major donor, etc.)
- Evaluate resources you once allocated to Event Fundraising
- Double down on donor journeys, especially stewardship for loyal donors
- Invest in identifying planned giving expectants
- Maybe try out telemarketing to convert all these donors to monthly
- Invest in the staff and technology and infrastructure you need to create a sustainable fundraising future out of this once-in-a-lifetime influx of support

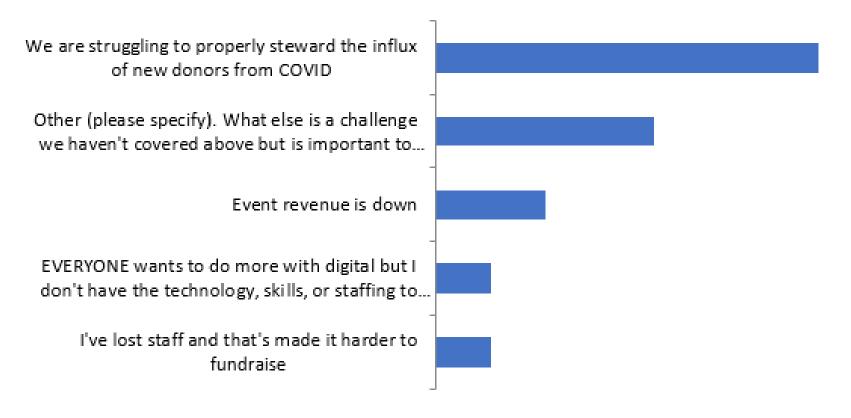
blackbaud^{*}

Consider what investments you should make for the post-COVID future.

As the landscape changes, so shall we.



Please choose the three biggest pain points in fundraising in 2020



But what's standing in the way?



Panelists, the floor is yours.



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thank Mank